

# Manchester's 12 Point COVID-19 Action Plan:

## Winter 2021 – January

(Version 5.1 – Produced 18<sup>th</sup> January 2021)

### Introduction

This plan for Winter 2021 is an integral part of the Manchester Prevention and Response Plan, endorsed by the Health and Wellbeing Board on 8<sup>th</sup> July 2020. The plan has been updated every month since August 2020.

The 12-point COVID-19 Action Plan mirrors the national and Greater Manchester approach with a focus on the following:

1. Data and intelligence (point number 1)
2. Testing (point number 2)
3. Contact tracing (point number 3)
4. Contain measures (points 4-11)
5. Mass Vaccination (Point 12)

Sir Richard Leese	Leader of the Council, Chair of the Manchester Health and Wellbeing Board
Councillor Bev Craig	Executive Member for Adult Health, Manchester City Council
Joanne Roney OBE	Chief Executive, Manchester City Council
David Regan	Director of Public Health, Manchester City Council
Fiona Worrall	Strategic Director for Neighbourhoods, Manchester City Council
Katy Calvin-Thomas	Acting Chief Executive, Manchester Local Care Organisation
Ian Williamson	Chief Accountable Officer, Manchester Health and Care Commissioning
Sir Mike Deegan	Chief Executive, Manchester University NHS Foundation Trust
Neil Thwaite	Chief Executive, Greater Manchester Mental Health Trust
Paul Savill	Chief Superintendent, GMP

The Manchester COVID-19 Response Group (Health Protection Board) is a multi-agency partnership that will oversee the implementation of this plan and key decisions will be escalated to Manchester Gold Control chaired by Joanne Roney, Chief Executive, Manchester City Council. For any further information about this plan please contact ([david.regan@manchester.gov.uk](mailto:david.regan@manchester.gov.uk)).

**1. Ensure that strategic and operational decisions in respect of COVID-19 are informed consistently by high quality data and intelligence**

<b>Progress against objectives in the previous period</b>
Produced 'deep dive' analysis of COVID-19 cases and patterns of testing in Black African and Black Caribbean communities on behalf of the COVID Health Equity Manchester (CHEM) group alongside routine monitoring of trends in BAME groups to support discussions taking place in new BAME community sounding boards
Engaged with Neighbourhood Teams to raise awareness and understanding of the COVID-19 Neighbourhood Risk Matrix and worked in partnership with the PRI Team in Manchester City Council to develop interactive online mapping tool.
Worked with Community Health Protection Team to develop improved tools and processes for recording and monitoring cases and outcomes of COVID-19 in people living in residential and care home settings.
Developed series of maps to illustrate geographical location of potential sources of transmission of COVID-19 in Manchester based on data in PHE Common Exposures Report.
Worked with universities in Manchester to share and compare aggregate data in respect of the outcomes of testing activity within the student population living in the city.
Worked with research colleagues in Manchester City Council Performance, Research and Intelligence (PRI) Team to undertake a rapid review of COVID-19 related community engagement work in local neighbourhoods and synthesise learning from best practice elsewhere and behavioural science.

<b>Priorities for the next period</b>
Provide routine data analysis and reporting to support the delivery and ongoing monitoring and evaluation of the Targeted Testing at Scale Programme in Manchester. (Lead: Jack Crompton)
Work with MHCC Business Intelligence Team to improve the management, analysis and reporting of individual record level data in respect of COVID-19 cases and tests in our resident population.
Continue to support, and directly provide, more detailed and in-depth analysis of patterns of COVID-19 in population groups, communities, geographical areas and settings within Manchester.
Develop agreed processes for updating and further developing the COVID-19 Neighbourhood Risk Matrix and ensure that Integrated Neighbourhood Teams are supported to make the most appropriate use of the data in the online tool to help target work in their local areas. (Lead: Kasia Noone)
Lead work to develop frameworks and processes to understand the impact of the work of the COVID Health Equity Manchester (CHEM) group and other activities in respect of addressing inequalities in relation to COVID-19. (Lead: Jo Hobbs)
Continue to support the development of the new case management system in order to ensure that it has the necessary data extraction and reporting capabilities. (Lead: Kasia Noone)

**Lead: Neil Bendel, Public Health Specialist (Health Intelligence)**

**2. Continue to deliver the community testing model with a focus on Targeted Testing at Scale (TTaS) from 30<sup>th</sup> November 2020**

<b>Progress against objectives in the previous period</b>
A proposal to set up a system for protected appointment slots for essential workers at local testing sites was agreed by the Testing Steering Group
Began work to promote a targeted telephone support offer via the local contact tracing team to priority groups who may find it difficult to access a test or need extra support to self-isolate that they cannot access through the national system.
Work commenced to develop and deliver a Targeted Testing at Scale (TTaS) Programme for Manchester as part of the GM and national approach to using Lateral Flow Devices for point of care testing. We revised the approach to TTaS due to National Lockdown measure, priority for weekly asymptomatic testing aimed at occupational groups (key workers) who are unable to work from home. Testing sites established and running (5 sites in place by 19 <sup>th</sup> January 2021)

<b>Priorities for the next period</b>
Set up a system for locally controlled appointments at local testing sites (PCR testing) to be used by essential workers when there is lack of capacity in the national system. Continue to investigate whether this option would support testing in any other targeted priority groups
Work with the CHEM group to develop and promote the offer of the local test and trace team to priority groups to help them to get the right support to access a test or self-isolate.
To increase the number of sites for asymptomatic testing to try and ensure that there is access for agreed priority groups across the city – the programme has been extended to the end of March 2021
Increase uptake of weekly testing with effective comms for asymptomatic testing, extend the identified cohorts for testing while having oversight of new national programmes that are likely to be implemented in the coming month.

**Leads: David Regan, Director of Public Health, Dr Cordelle Ofori (Consultant in Public Health Medicine), Christine Raiswell (Strategic Response Lead), Sharon West (Population Health Programme Lead Testing)**

### 3. Increase capacity to respond to local outbreaks including infection control, contact tracing, environmental health and non specialist support

<b>Progress against objectives in the previous period</b>
Produced plan to strengthen our locally led COVID response work and further increase capacity within Manchester Test and Trace teams, including Community Health Protection Team, MLCO Central Coordination Team, Environmental Health and Compliance and Enforcement.
Recruited for additional roles in the Community Health Protection Team, MLCO Central Coordination Team and local Compliance and Enforcement Contact Tracing Team.
Recruited Agency staff to the Environmental Health Team and introduced new COVID Response Team to relieve pressure on Environmental Health COVID Secure work.
Established locally-led contact tracing and consequence management support for early years and school settings through our Manchester Test and Trace team from 16 <sup>th</sup> November.
Collected and reported more complete data and intelligence on outbreaks and clusters in schools.
Manchester Test and Trace supported several schools during the first part of the winter holidays to ease the burden on head teachers and school leads.
Monitored and evaluated the Level 2 Contact Tracing pilot with the GM Fire and Rescue Service. Our feedback on the pilot influenced the development of an integrated GM contact tracing hub, incorporating both level 1 and level 2 contact tracing, available to us for surge capacity.
Agreed requirements for developing our new case management system. Case Management Design Group leading design and implementation.
Established regular Internal Outbreak Control meetings to discuss current outbreaks and lessons learned.
Recruited senior nurse to support additional Infection Prevention Control (IPC) training with Care Homes and other settings.

<b>Priorities for the next period</b>
Support the resilience and wellbeing of the Test and Trace Team to ensure that the service is sustainable during this most challenging phase of the pandemic.
Provide induction and support to new staff joining our Manchester Test and Trace teams
Continue to pilot a door knocking and calling card service to try to reach more Level 2 Contact Tracing index cases who have not been reached by the national test and trace service or our local contact tracing team via telephone.
Further develop the new explore/tracer roles to support our index case finding work.
Develop and implement our new local Case Management system, going live in early February.
Lead scenario planning exercise for Contact Tracing and Consequence management in potential cases linked to new vaccination sites.
Continue to emphasise infection prevention and control messages to staff and residents and ensure people understand that these are still required despite being vaccinated or having a negative COVID test.

**Leads:** Sarah Doran (Consultant in Public Health, Health Protection), Leasa Benson (Clinical Lead Health Protection), Sue Brown (Principal Environmental Health Officer), Diane Cordwell (COVID Response Service Lead, MLCO), Christine Raiswell (Strategic Lead, Manchester Test and Trace)

#### 4. Develop and implement community engagement plans for targeted work in specific areas and with specific groups

Progress against objectives in the previous period
Established the Targeted Community Engagement Grant for COVID-19 Health Equity to enable voluntary and community groups to support the work of COVID-19 Health Equity Manchester
Continued to monitor the data to understand other areas of, and communities within the city where enhanced engagement may be required
Met with Neighbourhood Leads on a weekly basis to ensure they have the up-to-date information and have the support and materials required to be able to engage in a meaningful way; this is supported by a weekly set of comms material that focuses on key messages for that week and this is shared widely amongst local networks
Created local 'COVID stories' and used them to support the city-wide campaign, enabling a more localised approach

Priorities for the next period
Continue to monitor the data to understand other areas of, and communities within the city where enhanced engagement may be required
Begin to deliver the COVID-19 Impact fund, working with the VCSE to support residents who are older, are experiencing isolation and poor mental health as a result of COVID-19
Begin to deliver the Targeted Community Engagement Grant for COVID-19 Health Equity to enable voluntary and community groups to support the work of COVID-19 Health Equity Manchester
Continue to meet with Neighbourhood Leads on a regular basis to ensure they have the up-to-date information and have the support and materials required to be able to engage in a meaningful way.

*This programme of work will be reported back to Councillor Bev Craig, Executive Member for Adult Health and Wellbeing.*

**Leads:** Shefali Kapoor (Head of Neighbourhoods), Val Bayliss-Brideaux (Head of Engagement, Manchester Health and Care Commissioning), Dr Cordelle Ofori (Consultant in Public Health Medicine), Mark Edwards (Chief Operating Officer, MLCO) and Sohail Munshi (Interim Deputy Chief Executive and Chief Medical Officer, MLCO)

**5. Reinforce basic public health messages and amplify key communication messages in relation to COVID-19**

<b>Progress against objectives in the previous period</b>
<p><i>Targeted Testing at Scale:</i> support for the programme has included bespoke material for targeted staff, as well as wider internal messages, stakeholder briefings and external news material. Messages were sent to staff via our HR business partners. Liaison with Army for film footage for use on social media and internal briefings.</p>
<p><i>COVID Vaccination Programme :</i> Facebook live video of Barry the first person to receive the vaccine at the Wythenshawe site. Stakeholder briefing notes produced. FAQs myth busting about the vaccine developed added to Resource Hub and included in Community Toolkits and translated into 13 languages. Media, social media and MCC website updated to announce the start of vaccinations. Films produced with Councillor Bev Craig and David Regan, Director of Public Health (DPH). All materials included in our community tool kits – cascaded by community representatives and ambassadors across the city.</p>
<p>Ongoing promotion of national pro-vaccine messages and protecting you. Messages about the offer in Manchester (primary care network sites), including clarity of how the appointment system works with the mass vaccination centre and pharmacy sites</p> <p>Other human content – Dena - Pride of Britain award winner getting her vaccine, regular content from primary care sites and primed to post good news re vaccinations starting in care homes</p> <p>A series of tiles Q&amp;A posts based on questions from the community – adding news ones regularly</p> <p>Media briefing with the DPH on the picture in Manchester - shows the pace, scale and targets of vaccine roll-out in the city, the news sites, priority groups (care homes in particular) - as well as a recap on the current Manchester position.</p> <p>Website core content updated, content uploaded on how the appointment system works to reduce confusion – also references scams</p> <p>Cllr Akbar – mum getting vaccinated – specifically used to engage with the BAME Muslim community – myth busting</p> <p>Generic vaccination leaflet produced to help with community conversations, translated into 13 languages</p>
<p><i>Young people:</i> Toolkit created in collaboration with Manchester's Youth team to support young people aged 11-17. Engagement with young people highlighted a need for a more positive approach to help build resilience. Toolkit featured a video of young people from Hideout Youth Zone talking about their hopes for the future and a life beyond COVID, together with links to support online. Toolkit was shared with Youth Hubs throughout the city and via Young Manchester</p>
<p><i>COVID High St Fund:</i> providing COVID safety messages for those visiting their local high streets or district centres. Including 144 lamppost banners over 18 locations. Signage provided for Longsight Market to encourage social distancing and insight from the compliance team has resulted in specific comms to support businesses.</p>
<p>Produced messaging and signs for the lockdown which include stronger lines around enforcement.</p>
<p><i>COVID e-bulletin:</i> 6,463 subscribers – also shared with news list subscribers when relevant, MCC Councillors and Neighbourhood Teams to share with their contacts, community groups who have received Our Manchester grants around 135 contacts, 89 contacts who for/work with homelessness organisations, 70 contacts who work from housing associations and stakeholder comms colleagues.</p>
<p>Community toolkit - Shared with 50+ key contacts</p>
<b>Priorities for the next period</b>

Complete planned film on how to avoid vaccination scammers, identifying case studies particularly from BAME community and two potential short films with BAME GPs who have had COVID and changed their views on the vaccine
Care home vaccinations and case study will be updated and issued once rollout gathers more pace
Q&A with DPH– to be updated
Complete planned film of the COVID-19 peer support group at online meeting – answering if they would have had the vaccination had it been available before they caught the disease.
Translate social media tiles for sharing with community groups
Update community briefing notes
Operational scoping ongoing for care workforce - messaging to be developed as a result

- Internal messages and comms material to targeted staff in phase 1 of the programme roll-out. Since the comms went out 379 staff booked in and had tests in first 2 days.

**Leads: Alun Ireland (Head of Strategic Communications), Penny Shannon (Communications Business Partner)**

**6. Work with and support the hospitality and wider business/retail sector in responding to changing guidance and regulations and swift enforcement against non-compliant businesses**

<b>Progress against objectives in the previous period</b>
Regular joint working with Police has continued throughout the pandemic to ensure that businesses understand that a consistent approach will be taken to ensuring compliance with the regulations. Most businesses are now complying with the regulations
The approach to achieving compliance with businesses continues to be one of engaging, educating and encouraging but we have moved more swiftly to formal enforcement action where we are not achieving swift compliance. We have found the new powers useful in achieving compliance.
Working with government departments has been successful in achieving useful new powers and we continue to proactively engage in this work
MHCLG funding for compliance and enforcement work has been used to recruit additional enforcement staff and COVID-secure Marshals which has enhanced the regulatory and enforcement capacity
Positive news stories have been promoted and the intention is to showcase exemplary business practice in the hospitality sector when it is able to reopen
Regular updated comms have been shared across the business sector which has been challenging due to the speed at which regulations and guidance has changed, but this remains a priority area

<b>Priorities for the next period</b>
As the bulk of the hospitality sector is not operational other than some take away activity there will be a greater focus on both essential and non-essential retail, close contact services (hair & beauty), drive through shisha businesses and takeaways. This will include inspections of essential retail to ensure compliance with COVID-secure risk assessments.
Increase in use of enforcement notices and Fixed Penalty Notices for businesses failing to comply, fewer warnings where there are blatant breaches. Progress prosecutions in relevant areas
Follow up on issues of non-compliance identified by COVID-secure marshals
Prepare for the re-opening of hospitality venues and non-essential retail. Provide advanced targeted comms to businesses on changing relevant regulations. Engage with and support local business networks as required.
Continue to work with Government on areas where we have identified additional measures that could be put in place to improve compliance

**Leads: Fiona Sharkey (Head of Compliance, Enforcement and Community Safety)**



**7. Continue to support residents and patients who are at high risk and ensure health equity issues are addressed**

<b>Progress against objectives in the previous period</b>
We developed and shared culturally competent tailored and targeted messaging through the CHEM programme
We have developed the work of the place based cultural connectors focussing on ethnic groups that are most at risk in Manchester (South Asian/Pakistani, Black African and Black Caribbean)
We have begun to develop a targeted engagement approach with the other ethnic groups at higher risk including other South Asian communities and White Irish communities
We developed work with partners to develop a whole system approach to protecting high risk occupational groups, including targeted testing
Through the work of the CHEM group , we focused on ensuring that COVID-related services are accessible for disabled people and Black, Asian and Minority Ethnic groups, including testing, contact tracing and virtual clinics
Following the national lockdown announcement and reintroduction of shielding, letters were sent to all Manchester residents informing them of the local support available.
Systems were stood up again to provide support to those who are shielding, should they need it.

<b>Priorities for the next period</b>
Continue to develop and share culturally competent tailored and targeted messaging through the CHEM programme
Continue to develop a targeted engagement approach with the other ethnic groups at higher risk including other South Asian communities and White Irish communities
Outline a programme plan and begin delivery of the COVID Community Champions Fund. This will include scaling up the work of cultural connectors across the city and developing engagement approaches with a wider set of community groups e.g. gypsy travellers.
Continue to work with partners to develop a whole system approach to protecting high risk occupational groups
Work across the system to ensure that those who are CEV are able to access the support that they need.
Ensure that COVID-related services are accessible for disabled people and Black, Asian and Minority Ethnic groups, including vaccinations, testing, contact tracing and virtual clinics

**Leads: Dr Manisha Kumar (Medical Director, Manchester Health and Care Commissioning), Shefali Kapoor (Head of Neighbourhoods), Dr Cordelle Ofori (Consultant in Public Health Medicine), Sharmila Kar (Director of Workforce and OD, MHCC)**

**8. Provide advice to organisers of events that are planned for Winter/Spring 2021**

<b>Progress against objectives in the previous period</b>
Facilitated the delivery of Lightopia at Heaton Park from Dec 3rd until 4th January accommodating 100,000 visitors. Required ongoing monitoring of compliance with regulations and guidance by attendees. More detailed evaluation to be provided by the organisers in February.
Festive lighting scheme installed and operational from Dec 2 <sup>nd</sup> with no issues. Removed post Jan 5th.
Winter Markets operated for two 5-day periods in lead up to Christmas – no significant issues reported
Implementation of National Lockdown measures has curtailed all live event activity in January. Holocaust Memorial Day activity still proceeding online.

<b>Priorities for the next period</b>
Improving management of and signage within Markets (MCC run and External providers). Environmental Health and Markets meetings to be established.
International Swim Meet (Feb 12th – 14th) – behind closed doors elite athlete event - is still planned to go ahead - plans and control measures under review.
All other event content in February has been cancelled or reformatted so there is no public live event activity planned over the next period.
Chinese New Year activities (Feb 12th) are being delivered online or as additional lighting/street dressing
Remaining programme content for March is moving online - with exception of the hosting of Para Powerlifting (March) which is still progressing as a behind closed door elite athlete event.
The second calendar quarter of 2021 remains challenging for live event organisers - with most major event organisers resetting their dates for the late summer/autumn period - creating programme congestion for Sept/Oct.
Some low capacity/socially distanced events are still looking at how they can potentially reformat in April/May, but we will need to review how events can be utilised to support city centre recovery April - end of June.

**Leads: Fiona Worrall (Strategic Director Neighbourhoods), Neil Fairlamb (Head of Parks, Leisure, Youth and Events)**

**9. Work collaboratively with Early Years settings, Schools and Colleges to ensure these settings remain open for vulnerable children and the children of key workers**

**Progress against objectives in the previous period**

A new offer for schools to report cases and get support with contact tracing and consequence management was launched on 16<sup>th</sup> November 2020 following a briefing session with head teachers. The new system is working well and there has been positive feedback from schools and it has enabled us to improve the quality of the data and intelligence we receive on cases.

All schools were given the offer of using Manchester Test and Trace Service to contact parents and carers of contacts identified during the first part of the Christmas break to ease the burden on school leaders. The team provided advice and support to a small number of schools during the early part of the holidays.

Provided an overview of the remote learning offer across all schools and identified gaps/issues in offer. Full report provided to CYP scrutiny committee in January outlining key themes and issues from remote learning offer.

All secondary and schools have LFD tests. Briefing provided on 5<sup>th</sup> January including public health. Insurers have confirmed okay to go ahead and DPH and Director of Education have provided additional guidance to schools on 15<sup>th</sup> January 2021. Model completed risk assessment disseminated. All primary schools have access to Targeted Testing at Scale (LFD) testing centres for staff.

**Priorities for the next period**

Ensure clear guidance and support to schools is in place for contact tracing and consequence management linked to lateral flow testing

Vaccinations to be available for all special school staff.

Roll out LFD tests to primary workforce and monitor impact.

Ensure early years settings workforce have access to Targeted Testing at Scale sites across City.

Review risk assessment for LFD sites on maintained secondary school sites.

Review attendance of vulnerable pupil and children of critical workers in school and ensure consistent approach across City.

**Leads: Amanda Corcoran (Director of Education), Fiona Worrall (Strategic Director Neighbourhoods), Sarah Doran (Consultant in Public Health), Christine Raiswell (Strategic Lead, Manchester Test and Trace), Isobel Booter Education Department MCC)**

**10. Work collaboratively with Universities on COVID secure arrangements for both on and off campus activities with a focus on outbreak management**

<b>Progress against objectives in the previous period</b>
Ongoing collaborative working is in place between Director of Public Health, Public Health Team and Neighbourhoods Team with the Manchester Universities with strategic meetings as well as meetings for learning and networking, lateral flow testing, outbreak management and regular tactical meetings to manage student behaviour.
Produced report on outbreak incidents in student accommodation experienced in September/October 2020. Used learning from these and put additional measures in place before students return to Manchester for the Spring term to prevent further outbreaks.
Agreed processes to triangulate information on University cases from different reporting systems and support our response to contact tracing and managing clusters and outbreaks.
Worked with Universities to deliver mass asymptomatic testing programme for students as part of the national approach from DHSC/DfE to using Lateral Flow Devices for point of care testing with students. Consultant in Public Health led daily testing meetings with all GM Universities between 7th Dec and 14th Dec to ensure testing sites were working well and to monitor cases identified. Agreed arrangements for LFD testing for return of students in January 2021.
Worked with PHE colleagues to agree approach for students to be tested before their return to Manchester after Christmas and secured agreement at Strategic Co-ordinating Group. Agreement that students testing positive would isolate at family home rather than returning to Manchester, reducing the risk of outbreaks in student accommodation and better for student mental health to isolate at home.

<b>Priorities for the next period</b>
Review position of Universities in relation to face-to-face, on campus teaching following the end of the current lockdown.
Ensure testing arrangements are in place ready for more students returning to the city following lockdown.
Closely monitor student cases and ensure any outbreaks/clusters are dealt with quickly to prevent large outbreaks once students return to halls.
Investigate offer from NHS GM Mental health services for University students and ensure this is sufficient to cope with current demand.
Ensure joint working continues between the Public Health Team, Neighbourhoods Team and Universities.
Continue to work with the universities, Greater Manchester Police and comms partners through the Student Strategy Partnership to ensure appropriate messages are being delivered to students.

**Leads: David Regan (Director of Public Health), Amanda Corcoran (Director of Education), Fiona Worrall (Strategic Director Neighbourhoods), Sarah Doran (Consultant in Public Health)**

## 11. Continue with the Winter planning and support to Care Homes

Progress against objectives in the previous period
Infection Control Fund (ICF) monies distributed in line with guidance and monitoring is ongoing
Care homes continue to escalate financial and occupancy pressures through the COVID-19 emails (2 currently under consideration for support)
Increased number of webinars relating to specific issues such as visiting, testing and vaccination
Engaged providers in strategic decision-making regarding the care market – ongoing approach to establish equity of choosing providers, engaging providers in services design
44 Discharge to Assess (D2A) beds now operational – review of utilisation underway
Rollout of Health in Care Homes Directly Enhanced Service (DES) - ongoing
Worked with the Manchester and Trafford Personal Protective Equipment (PPE) Hub to support the government commitment of 'free PPE for care providers' – ongoing support
Worked with care homes to support the roll out of the national programme for care home visiting using both LFT and PCR tests – paused during national lockdown

Priorities for the next period
Ensure access to new funds
Develop response to new requirement for COVID-exposed patients
Complete review of D2A bed utilisation and model
Recommission home-from-hospital services
Develop improved rapid discharge in homecare market
Planning for wider care market vaccination
Review utilisation of Moston Grange
Complete rollout of Safesteps COVID tracker
Continue to explore business case for Nursing Carer bank (with DHSC)
Improve written communications to providers to reinforce and further develop relationships

**Leads:** Bernie Enright (Executive Director of Adult Social Services), Sohail Munshi (Chief Medical Officer), Sarah Broad (Deputy Director of Adults Social Services), Ian Trodden (Chief Nurse), David Regan (Director of Public Health)

## 12. Develop and deliver the Mass Vaccination Programme in Manchester

<b>Progress against objectives in the previous period</b>
Delivery models are established and operational
Seven Primary Care Network (PCN) sites are up-and-running and vaccinating priority cohorts.
Care home residents and staff vaccinations are underway, with the vaccination of care home residents accelerated following the new national mandate, to meet the 24th January deadline.
Health and Care staff continue to be vaccinated through the hospital hub at MRI, and through PCN sites.
The Mass Vaccination site (Etihad Tennis Centre) is now 'live' and slots have been offered to Manchester care sector staff week beginning 18th January. Discussions are ongoing to expand this offer.
Four Pharmacies have also been approved to start delivering vaccinations from 18th Jan, with potential delivery capacity of 6800 per week.
A dedicated Tableau site established to hold modelling and performance-related information.
As of 18 <sup>th</sup> January over 21,000 first dose vaccinations have been delivered to people registered with a GP practice in Manchester, of the 71,163 (Joint Committee on Vaccination and Immunisation cohorts 1-4) we need to deliver by 15th February 2021.

<b>Priorities for the next period</b>
Agree the 13 Week Plan which will detail how the programme will be scaled up and sustained.
Mobilise the eighth PCN site at Plant Hill Clinic.
Complete first dose vaccinations of all care home residents in the city by 24 January 2021
Develop a 'roving' delivery model for the housebound, those shielding etc.
Deliver all first dose vaccinations to those in priority cohorts 1-4 by 15 <sup>th</sup> February (72,000)
Ensure scale up to deliver a first dose vaccination to those in priority cohorts 5-9 by early April (142,000).

**Lead:** David Regan (Director of Public Health), Dr Manisha Kumar (Medical Director, Manchester Health and Care Commissioning), Jenny Osborne (Strategic Lead Population Health Programmes), Leigh Latham (Manchester Health and Care Commissioning)

